The theme of “adaptive, agile leaders” is pervasive in today’s military literature. Yet the leader development impacts of accelerating technological change have been largely overlooked. In this context, institutions of higher education that produce military officers must understand the future operating environment and be equally agile and adaptive. The typical evolutionary approach to institutional change will not be successful. Today’s freshman Cadets will be field-grade officers in 2035, and amazing opportunities and challenges lie ahead of them. Their success requires educational institutions and leader development programs fit for the age of Artificial Intelligence.

This symposium will explore:

- How advances in science and technology will shape the future battlefield operating environment and how (e.g., bioscience, neuroscience, embedded technology, man-machine learning, augmented learning, artificial intelligence).
- How advances in science and technology contribute to the physical, cognitive and emotional development of the soldier-leader on a battlefield in 2035 (e.g., enhanced resilience, psychological considerations, health and fitness).
- The impact of future initiatives from the U.S. Army and other international ground forces on adaptive leadership alongside ethical decision-making (e.g., officer leader development in pre-commissioning education programs).

**GUIDELINES FOR POSTER PRESENTATION**

**What is a poster session?**

- Event where researcher presents visual display of research/project on a poster board
- A summary of what you did, how you did it, and what you learned
- Short text, mixed with tables, graphs, images on a poster board
- Researcher displays their poster for symposium visitors and is available to share the research and answer questions.

**What is the purpose of a poster?**

- To illustrate an explanation of your project to a viewer while you’re there
- To explain your work when you’re not there
- To make people want to read your paper or hear more about your research

**What are the elements of an effective poster?**

- Focused on single message
- Use of graphics—images and graphs can help tell the story, use text sparingly

**What are the considerations for a showcase poster?**

- To take advantage of the support provided for poster preparation and poster printing, make sure you:
  - Use PowerPoint
  - Set up the page size at 48” width and 36” height
  - Leave a one inch-margin on all sides

U.S. and international graduate- and under-graduate students are invited to submit poster proposals on topics related to the symposium theme.

**Symposium registration and poster submission links are open!**

For details, visit go.ung.edu/ilss-symposium

If you need this document in an alternate format for accessibility purposes please call contact Keith Antonia at Keith.Antonia@ung.edu.