



UNG

UNIVERSITY of  
NORTH GEORGIA™

**PRESIDENT'S  
REPORT**

2017

**Where we *lead.***

UNG IS DESIGNATED AS A STATE LEADERSHIP INSTITUTION AND AS THE MILITARY COLLEGE OF GEORGIA®.  
BLUE RIDGE • CUMMING • DAHLONEGA • GAINESVILLE • OCONEE • UNG.EDU

“UNG is a  
regional and national leader

for academic excellence, engagement, educational opportunity, and leadership development.”

BONITA JACOBS  
PRESIDENT



**FROM THE  
PRESIDENT:  
CELEBRATING  
EXCELLENCE**

The University of North Georgia is a leading regional university and a driving force for educational attainment and economic development. Located in the fastest-growing area of the state, UNG serves more than 18,000 students across its five campuses and online.

One of only six senior military colleges in the country, UNG holds designations as a State Leadership Institution and as The Military College of Georgia. With this signature emphasis, we encourage and develop civilian and military students into leaders who serve and make positive impacts in their communities in northeast Georgia and around the globe.

Our culture of academic excellence is grounded in a student-focused environment where world-class faculty and staff are scholars and mentors who inspire service, inquiry and creativity. As such, UNG attracts incredibly talented students. In fact, our entering freshmen consistently have an academic core GPA average above 3.5 and an SAT average above 1100.

UNG students have earned numerous highly competitive national scholarships, including Udall, National Institutes of Health, Gilman, Jack Kent Cooke, and Fulbright. This year, 10 of our students have qualified as semi-finalists for the Fulbright Scholarship.

This success is mirrored by the national recognition UNG has received for academic quality and affordability, including being named one of only three public universities in Georgia on Kiplinger's national list of the “Best College Values” and as one of “America's Top Colleges” by Forbes Magazine.

As one of the first consolidated universities in Georgia, UNG is expanding opportunities to make students regionally and globally competitive, and, as a result, the value of a UNG degree continues to grow. We provide more than 100 programs of study, ranging from certificates to doctoral programs. Our substantial growth in research and professional graduate programs has made UNG a leader in languages, healthcare, STEM disciplines, teacher education, and business.

I am so honored to serve as President of this great University, and I am grateful to our students, faculty, staff, alumni, and friends who have created remarkable momentum for UNG. Together, we are building on the legacy of student success, academic excellence, and leadership development that are the hallmarks of the University of North Georgia.

A handwritten signature in black ink that reads "Bonita Jacobs". The signature is elegant and cursive.

**BONITA C. JACOBS**  
PRESIDENT  
UNIVERSITY OF NORTH GEORGIA

**EXCELLENCE  
AFFIRMED**

**EARNING NATIONAL  
RECOGNITION**

With an already strong reputation for outstanding academic programs and leadership development, UNG continues to gain momentum and recognition as one of the region's top public universities.

"Our increasing national recognition reflects the

# quality of our educational experience

and increases the value of a degree from the University of North Georgia."

BONITA JACOBS  
PRESIDENT



One of "America's Top Colleges"  
*Forbes Magazine*



One of only three public universities in Georgia on *Kiplinger's* national list of the "Best College Values" for 2017



One of the best public regional universities in the South  
*U.S. News & World Report*



The only ROTC-designated Chinese Language Flagship Program in the nation



Home to the National Institute for the Study of Transfer Students



A National Center of Academic Excellence in Cyber Defense



The first university in Georgia to feature the International Baccalaureate Educator Certificate in Teaching and Learning



Earned the national Tree Campus USA designation for effective campus forest management and conservation goals



Three national Leader Excellence and Development Awards earned by the Division of Professional and Continuing Education

**REGIONALLY FOCUSED,  
GLOBALLY CONNECTED**

EXPANDING EDUCATION  
AND ECONOMIC  
DEVELOPMENT

UNG has long demonstrated its commitment to public service, continuing education, and economic development activities that support this region. As northeast Georgia increases in complexity, high-demand career opportunities, and international business partnerships, UNG is growing in parallel ways to expand opportunities for students and strengthen our communities.

“Located in one of the most vibrant and dynamic areas in the Southeast, UNG has a significant impact on the region’s economy and a vital role in its future as we prepare

globally competitive graduates.”

**TOM ORMOND**  
Provost and Senior Vice President  
for Academic Affairs



**5 campuses in  
northeast Georgia**

**18,595**

Students in fall 2016;  
enrollment increased almost  
20% since fall 2013



Students from 46 states plus  
the District of Columbia, Guam  
and Puerto Rico



248 international students  
from 67 countries



24 visiting international  
scholars



38 international study  
opportunities through partner  
institutions and faculty-led  
programs

**12 Languages**

Programs in Arabic, Chinese,  
Farsi, French, German, Italian,  
Japanese, Korean, Latin,  
Portuguese, Russian, and  
Spanish



New or expanded programs  
in high-demand fields include  
healthcare, film and digital  
media, and security studies

## ACADEMIC EXCELLENCE LEVERAGING SUCCESS

Our commitment to academic excellence and student success is a UNG hallmark. Across our wide-ranging academic opportunities – from certificates to doctoral programs – UNG faculty and staff mentor students to fulfill their potential.

### Top Talent

Our incoming freshmen boast an average GPA of 3.6 and they have among the top SAT scores in the state

### 3 NIH Winners

For three consecutive years, UNG students have earned prestigious scholarships from the National Institutes of Health



10 Fulbright semi-finalists and 6 Fulbright Scholars in 2017



Three new UNG graduates won internships with the U.S. Department of Energy this year



A UNG alumna was named one of 30 Rangel Fellows this year in preparation for a career in Foreign Service



A UNG nursing student was one of 10 students in the nation selected for the Hurst Review National Council Licensure Examination Scholar Award

“UNG is lucky to not only have fantastic students, but also such

# committed faculty and staff supporting them.”

ANASTASIA LIN,

ASSISTANT DEAN OF STUDENT RESEARCH AND SCHOLARSHIP

## MAKING A DIFFERENCE ENGAGED LEARNING

UNG's impact extends far beyond our classrooms and campuses through mutually-beneficial opportunities for engaged learning that deliver resume-building experiences. UNG students, faculty and staff contribute thousands of hours of service annually to projects close to home and around the globe.

"Our students, faculty and our communities are stronger through collaborations that enhance the educational experience. Through this commitment, UNG is one of only a few universities in Georgia to be a

# Carnegie community- engaged institution."

BONITA JACOBS  
PRESIDENT



1,000+ patients in the Dominican Republic were treated by UNG nursing students and faculty



Students in the Doctor of Physical Therapy program are treating needy patients in a student-led clinic and gaining real-world experience



Accounting students provide community members with free income tax services through the Volunteer Income Tax Assistance program



200,000 hours of service that students majoring in Human Services Delivery and Administration have completed with area agencies since 2012



A team from the Lewis F. Rogers Institute for Environmental & Spatial Analysis is helping the Georgia Forestry Commission study how the state's tree canopy has changed in urban areas



Students from the College of Education and the Appalachian Studies Center taught 240 high school students about saving and using heirloom seeds to grow vegetables and herbs at a new outdoor lab



## MILITARY MERIT PRODUCING LEADERS

One of only six senior military colleges in the country, we produce exceptional leaders and future military officers. UNG has produced 53 flag officers, including 8 currently serving in key positions around the world.



17 cadets were selected for prestigious Project Global Officer scholarships to study a critical language overseas



Two UNG alumni — Retired Lt. Gen. Burton Patrick and Bob Mathews — were named to the inaugural class of the U.S. Army ROTC Hall of Fame in 2016



Army Lt. Gen. Stephen Townsend, commander of Operation Inherent Resolve, is the second UNG alumnus to lead the multinational coalition to eliminate ISIL



UNG commissioned 83 cadets as military officers in 2015-16, and 25 earned national honors

## Top Cadets

A record 34 cadets were Distinguished Military Graduates ranking in the top 20% in the nation



32% of the rising seniors at the Cadet Leadership Course in 2016 earned “top block” ratings, making them the best of the best

“Our university and Corps of Cadets produce motivated graduates who are  
**well prepared to lead**

with character; who are agile and adaptive; who solve problems with innovative solutions; and who will win in a complex world.”

RETIRE LT. COL. KEITH ANTONIA,  
ASSOCIATE VICE PRESIDENT FOR MILITARY PROGRAMS

**SUPPORTING EXCELLENCE**  
ATTRACTING FUNDING

UNG is engaging a growing number of corporations, foundations, government agencies, and private donors in support of research and program funding.

“These projects – which are aligned with our mission, culture, leadership, resources and practices – help us

# mentor and encourage

students to become better leaders and engaged scholars.”

ANDY NOVOBILSKI,  
ASSOCIATE PROVOST FOR RESEARCH AND ENGAGEMENT



UNG's new MakerBot Innovation Center, the first in Georgia, encourages students to conceptualize, create and produce new projects and products using 3D printers

**\$1.2 Million**

from the Defense Language National Security Education Office to fund UNG's Chinese Language Flagship

**\$700,000**

from the National Science Foundation to support STEM initiatives

**\$2.1 Million**

from the U.S. Department of Education to establish a College Assistance Migrant Program to increase college attendance and graduation among migrant youth

**\$400,000**

from the Japan Foundation to introduce a concentration in Japanese studies and educate students in the languages, cultures, histories, politics, and the arts of China, Japan and Korea

**\$800,000**

from UNG Presidential Initiative Awards in support of professional development, research and innovation for faculty and staff since 2013

**\$126,494**

from the federal Mathematics and Science Partnership to strengthen student achievement in science in K-12 schools

**\$186,000**

from the Georgia Environmental Protection Division to UNG's Environmental Leadership Center to support watershed restoration activities

**\$3.2 Million**

Research expenditures in 2016

**ATHLETIC ACCOLADES**  
LEADING ON AND  
OFF THE FIELD

A member of NCAA Division II and the Peach Belt Athletic Conference, UNG fosters the academic and athletic development of more than 200 student-athletes who compete in baseball, basketball, cross country, golf, rifle, soccer, softball, tennis, and track and field.

"Our athletes, coaches and fans have an unstoppable  
**championship spirit**  
and determination that drive our success."

LINDSAY REEVES  
ATHLETICS DIRECTOR



Earned the 2017 NCAA DII National Award of Excellence



Raised \$34,000 for the Make-A-Wish Foundation in 2015-16, more than any other NCAA DII school



Athletics Director Lindsay Reeves was one of four Athletic Directors of the Year in NCAA DII



2017 Southern Conference Rifle Championship; the team also claimed the Senior Military College Championship for the fourth consecutive year



UNG athletics facilities are among some of the best in NCAA DII, including FieldTurf playing surfaces, the recently opened Coleman Field House and a new Convocation Center scheduled to open in 2018

**1**

NCAA Postgraduate Scholarship recipient 2015-16

**6**

Nationally-ranked teams 2015-16

**11**

Academic All-Americans 2015-16

**8**

All-Americans 2015-16

**4**

NCAA team appearances 2015-16

**20**

All-Conference players 2015-16

**2**

Coaches of the Year 2015-16

**SUPPORTING SUCCESS**  
KEEPING HIGHER  
EDUCATION  
AFFORDABLE

UNG's alumni and community partners have responded to the need for student scholarships with remarkable generosity and contributions that are life-changing for our students. UNG is further committed to improving affordability through institutional initiatives.



One of the most affordable public universities on *Kiplinger's* 2017 national list of Best College Values, and ranked third among all public institutions in lowest amount of student debt load



Ranked as one of the most affordable colleges in the state by Affordable Colleges Online for 2016-17

# “Scholarship support

helps our students realize their full potential and become successful leaders.”

BONITA JACOBS  
PRESIDENT

**\$1.7 Million**

Support for student scholarships awarded by the UNG Foundation in 2016

**\$50 Million**

UNG's endowment surpasses most other Georgia public universities



**\$300,000**

UNG's Student Money Management Center, the first of its kind in the state, promotes financial literacy and helps students make responsible financial decisions

Savings for UNG students over the next two years thanks to the development of free, open access textbooks

## STRONG GRADUATES BUILDING STRONG COMMUNITIES

Community and economic strength begins with a creative and educated workforce. The Complete College Georgia initiative identified a need to increase the percentage of its population with some level of college completion. UNG is a leader in this effort and is transforming educational attainment, making northeast Georgia one of the most vibrant and dynamic areas in the Southeast.



UNG uniquely allows multiple pathways for degree completion and career preparation, including certificates, associate degrees, bachelor's degrees, and graduate programs



2,897 degrees conferred in 2015-16

23.9%

At least 23.9 percent of UNG students are the first in their families to attend college

88%

Of our 2014-15 graduates are employed or continuing their education

“One of the reasons our graduates are so successful is that we offer

# strong educational opportunities

that position them for success in today's global marketplace.”

**TOM ORMOND,**  
Provost and Senior Vice President  
for Academic Affairs

## CENTERS AND INSTITUTES

Appalachian Studies Center

Center for Cyber Operations Education

BB&T Center for Ethical Leadership

Center for Entrepreneurship & Innovation

Center for Global Engagement

Center for Language Education

Center for Teaching, Learning & Leadership

Center for Undergraduate Research & Creative Activities

Environmental Leadership Center

Institute for Leadership & Strategic Studies

National Institute for the Study of Transfer Students

## COLLEGES AND ACADEMIC UNITS

College of Arts & Letters  
Christopher Jespersen, Dean

College of Education  
Susan Ayres, Dean

College of Health Sciences & Professions  
Teresa Conner-Kerr, Dean

College of Science & Mathematics  
Michael Bodri, Dean

Mike Cottrell College of Business  
Donna Mayo, Dean

University College  
Carol Adams, Dean

Lewis F. Rogers Institute for Environmental & Spatial Analysis  
Jeff Turk, Director

## ADMINISTRATION

Bonita C. Jacobs,  
President

Tom Ormond,  
Provost and Senior Vice President  
for Academic Affairs

Mac McConnell,  
Senior Vice President for Business  
and Finance

Billy Wells,  
Senior Vice President for Leadership  
and Global Engagement

Janet Marling,  
Vice President for Student Affairs

Jeff Tarnowski,  
Vice President for University  
Advancement

Richard Oates,  
Vice President – Gainesville Campus

Kate Maine,  
Associate Vice President of  
University Relations

Lindsay Reeves,  
Director of Athletics

Sheila Caldwell,  
Advisor to the President on Diversity

Jenna Colvin,  
General Counsel

Jill Holman,  
Director of Internal Audit

Sallie McMullin,  
Associate Vice President for  
Enrollment Management

## OUR MISSION

**The University of North Georgia, a regional multi-campus institution and premier senior military college, provides a culture of academic excellence in a student-focused environment that includes quality education, service, inquiry, and creativity. This is accomplished through broad access to comprehensive academic and co-curricular programs that develop students into leaders for a diverse and global society. The University of North Georgia is a University System of Georgia leadership institution and is The Military College of Georgia®.**

If you need this document in another format, please contact the Office of University Relations at [universityrelations@ung.edu](mailto:universityrelations@ung.edu) or call 706-864-1950.

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